GORDON ADVISORS, PC 1301 W LONG LAKE ROAD, STE 200 TROY, MI 48098

CROSSROADS PREGNANCY CENTER, INC. 3205 SOUTH BOULEVARD AUBURN HILLS, MI 48326

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### certified public accountants

September 13, 2022

Crossroads Pregnancy Center, Inc. 3205 South Boulevard Auburn Hills, MI 48326

### Crossroads Pregnancy Center, Inc.:

We prepared the return from information you furnished us without verification. Upon examination of the return by tax authorities, requests may be made for underlying data. We therefore recommend that you preserve all records which you may be called upon to produce in connection with such possible examinations.

Enclosed is the 2021 Exempt Organization return, as follows...

2021 Form 990

Each original should be dated, signed and filed in accordance with the filing instructions. The copy should be retained for your files.

Please review the returns for completeness and accuracy.

We are enclosing any documents you provided to us to assist in preparation of the return.

Very truly yours,

GORDON ADVISORS, P.C.

### TAX RETURN FILING INSTRUCTIONS

**FORM 990** 

### FOR THE YEAR ENDING

December 31, 2021

### **Prepared For:**

Crossroads Pregnancy Center, Inc. 3205 South Boulevard Auburn Hills, MI 48326

### Prepared By:

GORDON ADVISORS, PC 1301 W Long Lake Road, Ste 200 Troy, MI 48098

### **Due Date:**

November 15, 2022

### **Amount Due or Refund:**

Not applicable

### Make Check Payable To:

Not applicable

### Mail Tax Return and Check (if applicable) To:

Return was electronically filed. Do not mail the paper return to the IRS.

### Return Must be Mailed On or Before:

Return was electronically filed. Do not mail the paper return to the IRS.

### **Special Instructions:**

This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign, date and return Form 8879-TE to our office in the envelope provided **OR** fax to 248-952-0294. We will transmit the return electronically to the IRS and no further action is required. Return Form 8879-TE to us by November 15, 2022

# IRS e-file Signature Authorization for a Tax Exempt Entity

| or calendar year 2021, or fiscal year beginning | , 2021, and ending  |  |
|---|---------------------|--|
| i calcindal year 2021, or hocal year beginning  | , Zoz i, and chaing |  |

Form **8879-TE** (2021)

|                                   | ent of the Treasury  | l _  | ·   | HS. Keep for your rec  |  |                                 |  |
|-----------------------------------|--|--|---|--|--|---------------------------------|--|
| nternal F<br>Name o               | f filer  | <u> </u>   | Go to www.irs.gov/Form  | 18879TE for the latest in  |  | CIN or CON                      |  |
| vaiiie 0                          |  | OYDG DDEGM   | INNOV CENTRED   | TNC  |  | EIN or SSN<br>38-250            | 0150   |
|                                   |  |  | IANCY CENTER,  E. TIM STICKE  |  |  | 30-250                          | 9159   |
| Name a                            | nd title of officer or pe  | erson subject to tax                               | EXECUTIVE DIR   |  |  |                                 |  |
| Part                              | Type of  | Return and Ret                                     | turn Information  | ECTOR  |  |                                 |  |
|                                   |  |  |   |  |  | 4la aa4a                        | 0000 OD  |
| Form 5<br>or <b>10a</b><br>whiche | 330 filers may ente<br>below, and the amo<br>ever is applicable, b | r dollars and cents.<br>ount on that line for      | e using this Form 8879-TE a<br>For all other forms, enter w<br>the return being filed with the<br>I-). But, if you entered -0- or | hole dollars only. If you other than the hole dollars only. If you other thank, there was blank, there | check the box on ling leave line 1b, 2b, 3 | e  1a, 2a, 3a<br>3b, 4b, 5b, 6l | , 4a, 5a, 6a, 7a, 8a, 9a<br>b, 7b, 8b, 9b, or 10b, |
| tnan or<br><b>1a</b>              | ne line in Part I.<br><b>Form 990</b> check h                      | nere 🕨 🗓   | <b>b Total revenue,</b> if any  | (Form 990 Part VIII colu   | ımn (A) line 12)                           | 11                              | b 649.418.   |
| 2a                                | Form 990-EZ che  |  | b Total revenue, if any   |  |  |                                 | b  |
| 3a                                | Form 1120-POL (  |  | b Total tax (Form 1120  |  |  |                                 | b  |
| 4a                                | Form 990-PF che  |  | b Tax based on investi  |  |  |                                 | b  |
| 5a                                | Form 8868 check  |  | b Balance due (Form 8   |  |  |                                 | b  |
| 6a                                | Form 990-T chec  |  | b Total tax (Form 990-7   |  |  |                                 | b  |
| 7a                                | Form 4720 check  |  | b Total tax (Form 4720  |  |  |                                 | b  |
| 8a                                | Form 5227 check  |  | b FMV of assets at end  |  |  | 8I                              |  |
| 9a                                | Form 5330 check  |  | b Tax due (Form 5330,   |  | , 10111 2)                                 | 91                              |  |
| 10a                               | Form 8038-CP ch  |  | b Amount of credit pay  |  | 8038-CP Part III lin                       |                                 | 0b   |
| Part                              |  |  | ure Authorization of  |  |  | ic ZZj                          |  |
| Inder                             |  |  | I am an officer of the abov   |  |  | with respec                     | t to (name   |
|                                   |  |  | Tam an officer of the above   | •  | -  | -                               | •  |
| payme<br>person<br>PIN: cl        | nt of taxes to receival identification nur                         | e confidential inforr<br>nber (PIN) as my sig      | nt (settlement) date. Ì aÍso a<br>mation necessary to answe<br>gnature for the electronic re                                      | r inquiries and resolve is:  | sues related to the p                      | ayment. I hav                   | ve selected a<br>thdrawal.                         |
| 2                                 | 🗓 I authorize <u>GO</u>  | RDON ADVIS   | ORS, PC   |  | to 6                                       | enter my PIN                    | 02048  |
|                                   |  |  | ERO firm na   | me   |  |                                 | Enter five numbers, but do not enter all zeros     |
|                                   | with a state age   | •  | 21 electronically filed return<br>charities as part of the IRS I<br>screen.   |  |  |                                 | •  |
|                                   | return. If I have i  | indicated within this                              | ax with respect to the entity<br>s return that a copy of the re<br>my PIN on the return's disc                                    | eturn is being filed with a  |  | -                               | •  |
|                                   | of officer or person subje   | ct to tax  |   |  |  | Date 🕨                          | •  |
| Part                              | III Certifica  | ition and Authe                                    | ntication   |  |  |                                 |  |
|                                   | •  | our six-digit electron<br>y your five-digit self-s | iic filing identification selected PIN.   |  | 3625146736<br>o not enter all zeros        | コ                               |  |
| submit                            |  | • •  | N, which is my signature or requirements of <b>Pub. 416</b> 3   |  |  |                                 |  |
| ERO's s                           | ignature <b>&gt;</b>   |  |   |  | Date <b>&gt;</b>                           |                                 |  |
|                                   | .ga.u.o 📂  |  |   |  |  |                                 |  |
|                                   |  |  | ERO Must Retain Thi   | is Form - See Instr  | uctions                                    |                                 |  |
|                                   |  |  | ubmit This Form to th   |  |  | 0                               |  |

102521 01-11-22

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

### EXTENDED TO NOVEMBER 15, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury

Do not enter social security numbers on this form as it may be made public.

Open to Public

► Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2021 calendar year, or tax year beginning and ending Check if applicable: C Name of organization D Employer identification number Address change CROSSROADS PREGNANCY CENTER, INC. Name change 38-2509159 CROSSROADS CARE CENTER Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ termin-ated 248-293-0070 3205 SOUTH BOULEVARD 670,836. G Gross receipts \$ City or town, state or province, country, and ZIP or foreign postal code Amended return AUBURN HILLS, MI 48326 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: E. TIM STICKEL for subordinates? ..... Yes X No 3205 SOUTH BOULEVARD, AUBURN HILLS, MI 4832 H(b) Are all subordinates included? Tax-exempt status: **X** 501(c)(3) 501(c) ( (insert no.) 4947(a)(1) or If "No," attach a list. See instructions J Website: ► WWW.CROSSROADSCARECENTER.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Trust Other > Year of formation: 1984 M State of legal domicile: MI Association [ Part I Summary Briefly describe the organization's mission or most significant activities: ASSISTING ABORTION-VULNERABLE Activities & Governance WOMEN AND MEN WHO ARE INVOLVED IN A UNPLANNED PREGNANCY TO CHOOSE if the organization discontinued its operations or disposed of more than 25% of its net assets. 10 3 Number of voting members of the governing body (Part VI, line 1a) 3 10 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 19 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0. **Prior Year Current Year** 690,319 656,620. 8 Contributions and grants (Part VIII, line 1h) Revenue 0. 0. 9 Program service revenue (Part VIII, line 2g) 71. 794. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -7,996.-29,042. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 661,348. 649,418. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 316,200. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 418,839. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 163,213. 202,050. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 479,413. 620,889. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 181,935. 28,529. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 357,046. 318,922. 20 Total assets (Part X, line 16) 2,827. 12,422. 21 Total liabilities (Part X, line 26) 316,095. 344,624 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign TIM STICKEL, EXECUTIVE DIRECTOR Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature P00539501 KEVIN E. KLEIN, CPA Paid self-employed Firm's name GORDON ADVISORS, PC Firm's EIN ▶ 38-2656556 Preparer Firm's address 1301 W LONG LAKE ROAD, **STE 200** Use Only

LHA For Paperwork Reduction Act Notice, see the separate instructions.

TROY, MI 48098

May the IRS discuss this return with the preparer shown above? See instructions

X Yes

Phone no. 248 - 952 - 0200

|     | 1990 (2021) CRUSSROADS PREGNANCY CENTER, INC. 36-2509159   | Page ∠         |
|-----|--|----------------|
| Par | rt III Statement of Program Service Accomplishments  |                |
|     | Check if Schedule O contains a response or note to any line in this Part III   | X              |
| 1   | Briefly describe the organization's mission:   |                |
|     | ASSISTING ABORTION-VULNERABLE WOMEN AND MEN WHO ARE INVOLVED IN A  |                |
|     | UNPLANNED PREGNANCY TO CHOOSE LIFE FOR THEIR UNBORN CHILD. THE   |                |
|     | ORGANIZATION IS ALSO COMMITTED TO ENCOURAGING GODLY SEXUAL ATTITUDES   |                |
|     | AND PRACTICES IN THE COMMUNITY. IN 2016 THE ORGANIZATION ALSO BEGAN  |                |
| 2   | Did the organization undertake any significant program services during the year which were not listed on the   |                |
|     |  | X No           |
|     | If "Yes," describe these new services on Schedule O.   |                |
| 3   |  | X No           |
| 3   | · · · · · · · · · · · · · · · · · · ·  | _2 <u>1</u> NO |
|     | If "Yes," describe these changes on Schedule O.  |                |
| 4   | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.   |                |
|     | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, an  | ıd             |
|     | revenue, if any, for each program service reported.  |                |
| 4a  |  | )              |
|     | ASSIST INDIVIDUALS IN CONFRONTING AND DEALING WITH THE PHYSICAL,   |                |
|     | EMOTIONAL, ECONOMIC & SOCIAL PROBLEMS ASSOCIATED WITH PREGNANCY,   |                |
|     | PARENTING AND SEXUALITY.   |                |
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| 4b  | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  | )              |
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| 40  | (Code:) (Expenses \$   | ,              |
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| 4d  | Other program services (Describe on Schedule O.)   |                |
|     | (Expenses \$ including grants of \$ ) (Revenue \$ )  |                |
|     | Expenses 9 / (nevertice 9)   |                |

4e Total program service expenses

Form **990** (2021)

### Part IV | Checklist of Required Schedules

|     |  |               | Yes | No       |
|-----|--|---------------|-----|----------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |               |     |          |
|     | If "Yes," complete Schedule A  | 1             | X   |          |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2             | Х   |          |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |               |     |          |
|     | public office? If "Yes," complete Schedule C, Part I   | 3             |     | х        |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |               |     |          |
| -   | during the tax year? If "Yes," complete Schedule C, Part II  | 4             |     | х        |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |               |     |          |
| •   | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5             |     | х        |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  | Ť             |     |          |
| U   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6             |     | х        |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,  | -             |     |          |
| ′   |  | 7             |     | x        |
| _   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   |               |     |          |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete   |               |     | <b>.</b> |
|     | Schedule D, Part III   | 8             |     | X        |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |               |     |          |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |               |     | ٦,       |
|     | If "Yes," complete Schedule D, Part IV   | 9             |     | X        |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |               |     |          |
|     | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10            |     | X        |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,  |               |     |          |
|     | as applicable.   |               |     |          |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |               |     |          |
|     | Part VI  | 11a           | X   |          |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   |               |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b           |     | X        |
| С   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  |               |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c           |     | Х        |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in  |               |     |          |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d           |     | Х        |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e           |     | Х        |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |               |     |          |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f           | X   |          |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |               |     |          |
|     | Schedule D, Parts XI and XII   | 12a           | X   |          |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?  |               |     |          |
| _   | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b           |     | х        |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13            |     | Х        |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a           |     | Х        |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,  |               |     |          |
| ~   | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |               |     |          |
|     | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b           |     | x        |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  | 110           |     |          |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15            |     | х        |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   | _ <del></del> |     |          |
| 10  |  | 16            |     | x        |
| 17  | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   | 10            |     |          |
| 17  |  | 47            |     | x        |
| 10  | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17            |     |          |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   | _             | v   |          |
| 40  | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18            | X   |          |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   | _             |     | 17       |
|     | complete Schedule G, Part III  | 19            |     | X        |
| 20a | the state of the s | 20a           |     | Х        |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b           |     |          |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |               |     |          |
|     | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II  | 21            |     | X        |

Page 4

| Pai  | Tt IV Checklist of Required Schedules (continued)  |     |     |             |
|------|--|-----|-----|-------------|
|      |  |     | Yes | No          |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |     |     | 1           |
|      | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  |     | X           |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current  |     |     | 1           |
|      | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |     |     |             |
|      | Schedule J   | 23  |     | X           |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |     |     |             |
|      | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   |     |     |             |
|      | Schedule K. If "No," go to line 25a  | 24a |     | <u> </u>    |
|      | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b |     | <del></del> |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   | l   |     | 1           |
|      | any tax-exempt bonds?  | 24c |     | -           |
|      | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d |     | -           |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |     |     | v           |
|      | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a |     | X           |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and   |     |     | 1           |
|      | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete  | 051 |     | x           |
| 00   | Schedule L, Part I   | 25b |     | _^          |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current  |     |     |             |
|      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%  | 06  |     | X           |
| 07   | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26  |     |             |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,  |     |     | 1           |
|      | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i> | 27  |     | X           |
| 28   | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,   | 21  |     |             |
| 20   | instructions for applicable filing thresholds, conditions, and exceptions):  |     |     |             |
| a    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>  |     |     |             |
| u    | "Yes," complete Schedule L, Part IV  | 28a |     | x           |
| h    | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b | Х   |             |
|      | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If   | 200 |     |             |
| Ū    | "Yes," complete Schedule L, Part IV  | 28c |     | x           |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29  |     | х           |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |     |     |             |
|      | contributions? If "Yes," complete Schedule M   | 30  |     | х           |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31  |     | Х           |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>   |     |     |             |
|      | Schedule N, Part II  | 32  |     | Х           |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   |     |     |             |
|      | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | Х           |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |     |     |             |
|      | Part V, line 1   | 34  |     | Х           |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a |     | Х           |
| b    | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |     |     |             |
|      | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b |     |             |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |     |     |             |
|      | If "Yes," complete Schedule R, Part V, line 2  | 36  |     | X           |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |     |     |             |
|      | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | X           |
| 38   | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?   |     |     | 1           |
|      | Note: All Form 990 filers are required to complete Schedule O  | 38  | Х   |             |
| Pa   |  |     |     |             |
|      | Check if Schedule O contains a response or note to any line in this Part V   |     |     |             |
|      | 1 1 -  |     | Yes | No          |
|      | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 0  | -   |     |             |
| b    | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  |     |     |             |
| С    |  |     |     |             |
|      | (gambling) winnings to prize winners?  | 1c  |     | <u></u>     |

132004 12-09-21

Form **990** (2021)

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

|  | i (continued)   |                      |          | V   |          |  |  |  |
|--|---|----------------------|----------|-----|----------|--|--|--|
| 20   | Entay the number of employees reported an Form W.2. Transmittel of Wags and Tay Statements  | ſ                    |          | Yes | No       |  |  |  |
| Za   | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | 19                   |          |     |          |  |  |  |
| h  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  |                      | 2b       | Х   |          |  |  |  |
| b  | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.   | i i                  | 20       |     |          |  |  |  |
| 3a   | D. I  |                      | 3a       |     | Х        |  |  |  |
|  | KING HILL WELL E. COOTS HILL CONTRACTOR   |                      | 3b       |     |          |  |  |  |
|  | At any time during the calendar year, did the organization have an interest in, or a signature or other authorit  |                      | 0.0      |     |          |  |  |  |
|  | financial account in a foreign country (such as a bank account, securities account, or other financial account)?  |                      |          |     |          |  |  |  |
| b  | <b>b</b> If "Yes," enter the name of the foreign country  |                      |          |     |          |  |  |  |
|  | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts   | s (FBAR).            |          |     |          |  |  |  |
| 5a   |   | ·                    | 5a       |     | Х        |  |  |  |
| b  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  |                      | 5b       |     | Х        |  |  |  |
| С  | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   |                      | 5с       |     |          |  |  |  |
| 6a   |   |                      |          |     |          |  |  |  |
|  | any contributions that were not tax deductible as charitable contributions?   |                      | 6a       |     | X        |  |  |  |
| b  | If "Yes," did the organization include with every solicitation an express statement that such contributions or  | gifts                |          |     |          |  |  |  |
|  | were not tax deductible?  |                      | 6b       |     |          |  |  |  |
| 7  | Organizations that may receive deductible contributions under section 170(c).   |                      |          |     |          |  |  |  |
| а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services pr   | ovided to the payor? | 7a       | X   |          |  |  |  |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided?   |                      | 7b       | X   |          |  |  |  |
| С  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was requ   | ired                 |          |     |          |  |  |  |
|  | to file Form 8282?  |                      | 7c       |     | X        |  |  |  |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year   |                      |          |     |          |  |  |  |
| е  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract  | ?                    | 7e       |     | X        |  |  |  |
| f  |   |                      | 7f       |     | X        |  |  |  |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Form 889  | ſ                    | 7g<br>7h |     |          |  |  |  |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? |   |                      |          |     |          |  |  |  |
| 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the                               |   |                      |          |     |          |  |  |  |
| sponsoring organization have excess business holdings at any time during the year?   |   |                      |          |     |          |  |  |  |
| 9 Sponsoring organizations maintaining donor advised funds.  |   |                      |          |     |          |  |  |  |
| а  | Did the sponsoring organization make any taxable distributions under section 4966?  |                      | 9a       |     | <b>-</b> |  |  |  |
| b  | ,   |                      | 9b       |     |          |  |  |  |
| 10   | Section 501(c)(7) organizations. Enter:   |                      |          |     |          |  |  |  |
| a  | Initiation fees and capital contributions included on Part VIII, line 12 10a  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b |                      |          |     |          |  |  |  |
| b<br>11  |   |                      |          |     |          |  |  |  |
| 11   | Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders   |                      |          |     |          |  |  |  |
| a<br>h   | Gross income from members or shareholders   |                      |          |     |          |  |  |  |
| b  | amounts due or received from them.)   |                      |          |     |          |  |  |  |
| 12a  | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  |                      | 12a      |     |          |  |  |  |
|  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   | ļ                    |          |     |          |  |  |  |
| 13   | Section 501(c)(29) qualified nonprofit health insurance issuers.  |                      |          |     |          |  |  |  |
| а  |   |                      | 13a      |     |          |  |  |  |
|  | Note: See the instructions for additional information the organization must report on Schedule O.   |                      |          |     |          |  |  |  |
| b  | Enter the amount of reserves the organization is required to maintain by the states in which the  |                      |          |     |          |  |  |  |
|  | organization is licensed to issue qualified health plans  |                      |          |     |          |  |  |  |
| С  | Enter the amount of reserves on hand  |                      |          |     |          |  |  |  |
|  |   |                      | 14a      |     | Х        |  |  |  |
| b  | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O   |                      | 14b      |     |          |  |  |  |
| 15   | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration of   |                      |          |     |          |  |  |  |
|  | excess parachute payment(s) during the year?  |                      | 15       |     | Х        |  |  |  |
|  | If "Yes," see the instructions and file Form 4720, Schedule N.  | ļ                    |          |     |          |  |  |  |
| 16   | Is the organization an educational institution subject to the section 4968 excise tax on net investment incomp  | e?                   | 16       |     | X        |  |  |  |
|  | If "Yes," complete Form 4720, Schedule O.   |                      |          |     |          |  |  |  |
| 17   | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any  |                      |          |     |          |  |  |  |
|  | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?   |                      | 17       |     |          |  |  |  |
|  | If "Ves " complete Form 6069  |                      |          |     |          |  |  |  |

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI   |         |         | X   |  |  |  |  |
|-----|---|---------|---------|-----|--|--|--|--|
| Sec | tion A. Governing Body and Management   |         |         |     |  |  |  |  |
|     |   |         | Yes     | No  |  |  |  |  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   |         |         |     |  |  |  |  |
|     | If there are material differences in voting rights among members of the governing body, or if the governing                         |         |         |     |  |  |  |  |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                               |         |         |     |  |  |  |  |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 10  |         |         |     |  |  |  |  |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other            |         |         |     |  |  |  |  |
|     | officer, director, trustee, or key employee?  | 2       |         | Х   |  |  |  |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision               |         |         |     |  |  |  |  |
|     | of officers, directors, trustees, or key employees to a management company or other person?   | 3       |         | х   |  |  |  |  |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                    | 4       |         | Х   |  |  |  |  |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?                          | 5       |         | Х   |  |  |  |  |
| 6   | Did the organization have members or stockholders?  | 6       |         | Х   |  |  |  |  |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or                      |         |         |     |  |  |  |  |
| •   | more members of the governing body?   | 7a      |         | х   |  |  |  |  |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or                  |         |         |     |  |  |  |  |
| ~   | persons other than the governing body?  | 7b      |         | х   |  |  |  |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |         |         |     |  |  |  |  |
| а   | The governing body?   | 8a      | Х       |     |  |  |  |  |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b      | X       |     |  |  |  |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the                | 00      |         |     |  |  |  |  |
| 3   | organization's mailing address? If "Yes." provide the names and addresses on Schedule O   | 9       |         | x   |  |  |  |  |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                    |         |         |     |  |  |  |  |
|     | This Section B requests information about policies not required by the internal nevenue code.)                                      |         | Yes     | No  |  |  |  |  |
| 102 | Did the organization have local chapters, branches, or affiliates?  | 10a     | 103     | X   |  |  |  |  |
|     | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,          | ioa     |         |     |  |  |  |  |
|     | and branches to ensure their operations are consistent with the organization's exempt purposes?                                     | 10b     |         |     |  |  |  |  |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?         | 11a     | Х       |     |  |  |  |  |
| b   |   |         |         |     |  |  |  |  |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a     | Х       |     |  |  |  |  |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b     | X       |     |  |  |  |  |
|     | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe                  | 12.0    |         |     |  |  |  |  |
| ·   | on Schedule O how this was done   | 12c     | Х       |     |  |  |  |  |
| 13  | Did the organization have a written whistleblower policy?   | 13      | X       |     |  |  |  |  |
| 14  | Did the organization have a written document retention and destruction policy?  | 14      | X       |     |  |  |  |  |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent                  | 17      |         |     |  |  |  |  |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                   |         |         |     |  |  |  |  |
| а   | The organization's CEO, Executive Director, or top management official  | 15a     | Х       |     |  |  |  |  |
|     | Other officers or key employees of the organization   | 15b     | X       |     |  |  |  |  |
| J   | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  | 100     |         |     |  |  |  |  |
| 162 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a               |         |         |     |  |  |  |  |
| iou |   | 16a     |         | Х   |  |  |  |  |
| h   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation        | IUa     |         |     |  |  |  |  |
| b   | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's                      |         |         |     |  |  |  |  |
|     |   | 16b     |         |     |  |  |  |  |
| Sec | exempt status with respect to such arrangements? tion C. Disclosure   | 100     |         |     |  |  |  |  |
| 17  | List the states with which a copy of this Form 990 is required to be filed ▶MI  |         |         |     |  |  |  |  |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s    | only    | availal | nle |  |  |  |  |
| 10  | for public inspection. Indicate how you made these available. Check all that apply.   | Ji iiy) | uvandi  | 510 |  |  |  |  |
|     | Own website Another's website X Upon request Other (explain on Schedule O)  |         |         |     |  |  |  |  |
| 10  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and     | financ  | rial    |     |  |  |  |  |
| 19  | statements available to the public during the tax year.   | man     | nai     |     |  |  |  |  |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records                      |         |         |     |  |  |  |  |
| 20  | TIM STICKEL - 248-293-0070  |         |         |     |  |  |  |  |
|     | 3205 SOUTH BOULDVARD, AUBURN HILLS, MI 48326  |         |         |     |  |  |  |  |

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| Check this box if neither the organizat |                        | orga<br>T   | niza                  |         |              | npen                         | sate   |                  |                                  |                       |
|---|------------------------|---|-----------------------|---------|--------------|------------------------------|--------|------------------|----------------------------------|-----------------------|
| (A)                                     | (B)                    |   |                       | ((      | C)           |                              |        | (D)              | (E)                              | (F)                   |
| Name and title                          | Average                | Position (do not check more than one                          |                       |         |              |                              | one    | Reportable       | Reportable                       | Estimated             |
|   | hours per              | box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | compensation     | compensation                     | amount of             |
|   | week                   | -   |                       |         |              | 174140                       | ,      | from             | from related                     | other                 |
|   | (list any<br>hours for | lirecto   |                       |         |              | _                            |        | the organization | organizations<br>(W-2/1099-MISC/ | compensation from the |
|   | related                | 96 Or (   | stee                  |         |              | ısateo                       |        | (W-2/1099-MISC/  | 1099-NEC)                        | organization          |
|   | organizations          | Individual trustee or director                                | Institutional trustee |         | yee          | mper                         |        | 1099-NEC)        | 10001120)                        | and related           |
|   | below                  | idual   | ution                 | er      | Key employee | est cc<br>oyee               | ıeı    | ,                |                                  | organizations         |
|   | line)                  | Indiv   | Insti                 | Officer | Key          | Highest compensated employee | Former |                  |                                  |                       |
| (1) E. TIM STICKEL                      | 60.00                  |   |                       |         |              |                              |        |                  |                                  |                       |
| EXECUTIVE DIRECTOR                      |                        |   |                       | Х       |              |                              |        | 121,685.         | 0.                               | 0.                    |
| (2) CHUCK CAMERON                       | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| DIRECTOR                                |                        | Х   |                       |         |              |                              |        | 0.               | 0.                               | 0.                    |
| (3) MARTY SCHMITT                       | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| TREASURER                               |                        | Х   |                       | Х       |              |                              |        | 0.               | 0.                               | 0.                    |
| (4) GREG NEISLAR                        | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| PRESIDENT                               |                        | Х   |                       | Х       |              |                              |        | 0.               | 0.                               | 0.                    |
| (5) MARY LOU TEMPLE                     | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| DIRECTOR                                |                        | Х   |                       |         |              |                              |        | 0.               | 0.                               | 0.                    |
| (6) ALAN VAN SLOTEN                     | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| SECRETARY                               |                        | Х   |                       | Х       |              |                              |        | 0.               | 0.                               | 0.                    |
| (7) MIKE BANERIAN                       | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| VICE PRESIDENT                          |                        | Х   |                       | Х       |              |                              |        | 0.               | 0.                               | 0.                    |
| (8) DAVID ROBERTSON                     | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| DIRECTOR                                |                        | Х   |                       |         |              |                              |        | 0.               | 0.                               | 0.                    |
| (9) CATHERINE STARK                     | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| MEDICAL DIRECTOR                        |                        | Х   |                       |         |              |                              |        | 0.               | 0.                               | 0.                    |
| (10) DREW CARNWATH                      | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| DIRECTOR                                |                        | Х   |                       |         |              |                              |        | 0.               | 0.                               | 0.                    |
| (11) VICKIE MENDLER                     | 2.00                   |   |                       |         |              |                              |        |                  |                                  |                       |
| DIRECTOR                                |                        | Х   |                       |         |              |                              |        | 0.               | 0.                               | 0.                    |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        | <u> </u>  |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        |   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        | ]   |                       |         |              |                              |        |                  |                                  |                       |
|   |                        | <u>L</u>  |                       |         |              |                              |        |                  |                                  |                       |

Form 990 (2021)

| Part VII   Section A. Officers, Direction  | ctors, Trustees, Key Emp                                    | ploye                          | ees,   | and     | Hig          | ghe                          | st C         | ompensated Employee                                 | s (continued)                               |       |                   |  |                |
|--|---|--------------------------------|--|---------|--------------|------------------------------|--------------|---|---|-------|-------------------|--|----------------|
| (A)<br>Name and title  | (B) Average hours per week                                  | (do<br>box,                    | Position (do not check more than one box, unless person is both an officer and a director/trustee) |         |              | ີ່າ<br>than<br>is bot        | one<br>h an  | (D)  Reportable compensation from                   | (E) Reportable compensatio from related     | n     | an                | (F)<br>stimate<br>nount o<br>other                   |                |
|  | (list any<br>hours for<br>related<br>organizations<br>below | Individual trustee or director | Institutional trustee  |         | Key employee | Highest compensated employee | er           | the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | organization:<br>(W-2/1099-MIS<br>1099-NEC) | SC/   | fr<br>orga<br>and | pensate<br>om the<br>anizati<br>d relate<br>anizatio | e<br>ion<br>ed |
|  | line)   | Indiv                          | Instit   | Officer | Key e        | Highe                        | Former       |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   | -                              |  |         |              |                              |              |   |   |       |                   |  |                |
| 1b Subtotal c Total from continuation sheets d Total (add lines 1b and 1c)   |   |                                |  |         |              |                              | <b>*</b> * * | 121,685.<br>0.<br>121,685.                          |   | 0.00  |                   |  | 0.             |
| Total number of individuals (included compensation from the organization from the organization)                                  | uding but not limited to th                                 |                                |  |         |              |                              | no re        |   | 000 of reportable                           |       |                   | V  | 1              |
| 3 Did the organization list any formuline 1a? If "Yes," complete Sche  |   |                                |  |         |              |                              |              | nhest compensated emp                               |   |       | 3                 | Yes  | No<br>X        |
| <ul> <li>For any individual listed on line and related organizations greate</li> <li>Did any person listed on line 1a</li> </ul> | er than \$150,000? If "Yes,                                 | ," coi                         | mple   | ete S   | Sche         | edule                        | e J f        | for such individual                                 |   |       | 4                 |  | X              |
| rendered to the organization? If Section B. Independent Contractor   | "Yes." complete Schedule                                    |                                |  |         | •            |                              |              | eu organization or individ                          | dual for services                           |       | 5                 |  | X              |
| Complete this table for your five<br>the organization. Report competents   | nsation for the calendar ye                                 |                                |  |         |              |                              |              | the organization's tax y                            |   | ensat |                   |  |                |
| (A) Name and business address NONE Description of services   |   |                                |  |         |              |                              |              |   | (C<br>Comper                                |       | <u>1</u>          |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
|  |   |                                |  |         |              |                              |              |   |   |       |                   |  |                |
| 2 Total number of independent co   | intractors (including but p                                 |                                | niter  | 1 to    | thor         | se lie                       | ted          | above) who received me                              | ore than                                    |       |                   |  |                |
| \$100,000 of compensation from   |   | J. IIII                        |  |         | _            | )                            |              | 22373, MIO 10001700 III                             | 2. 3 GIGH                                   |       |                   | 222  |                |

Form 990 (2021) CROSSRO
Part VIII Statement of Revenue

|  |          | Chack if Schodula O contains a response        | or note to any lin | o in this Bort VIII |                   |                  |                    |
|--|----------|--|--------------------|---------------------|-------------------|------------------|--------------------|
|  |          | Check if Schedule O contains a response        | or note to any lin | (A)                 | (B)               | (C)              | (D)                |
|  |          |  |                    | Total revenue       | Related or exempt | Unrelated        | Revenue excluded   |
|  |          |  |                    | Total Tovellac      | function revenue  | business revenue | from tax under     |
|  |          |  |                    |                     |                   |                  | sections 512 - 514 |
| <u> ဗ</u>  | 1 a      | Federated campaigns 1a                         |                    |                     |                   |                  |                    |
| Contributions, Gifts, Grants and Other Similar Amounts |          |  |                    |                     |                   |                  |                    |
| <u>පි</u> වූ   |          | 1  | 203,747.           |                     |                   |                  |                    |
| Łs,  |          | Fundraising events 1c                          | 203,747.           |                     |                   |                  |                    |
| ₽ ∰  | d        | Related organizations 1d                       |                    |                     |                   |                  |                    |
| S, E   | е        | Government grants (contributions) 1e           |                    |                     |                   |                  |                    |
| e io   | f        | All other contributions, gifts, grants, and    |                    |                     |                   |                  |                    |
| E E  |          |  | 452,873.           |                     |                   |                  |                    |
| 選ば   | ~        | Noncash contributions included in lines 1a-1f  | ,                  |                     |                   |                  |                    |
| E B  | _        |  |                    | 656,620.            |                   |                  |                    |
| O a  | <u>n</u> | Total. Add lines 1a-1f                         |                    | 030,020.            |                   |                  |                    |
|  |          |  | Business Code      |                     |                   |                  |                    |
| ø.   | 2 a      |  |                    |                     |                   |                  |                    |
| ا کِ   | b        |  |                    |                     |                   |                  |                    |
| Ser  | С        |  |                    |                     |                   |                  |                    |
| E B  | _        |  |                    |                     |                   |                  |                    |
| ar<br>Be   | d        |  |                    |                     |                   |                  |                    |
| Program Service<br>Revenue                             | е        | -  |                    |                     |                   |                  |                    |
| ۱ ۵  | f        | All other program service revenue              |                    |                     |                   |                  |                    |
|  | g        | Total. Add lines 2a-2f                         |                    |                     |                   |                  |                    |
|  | 3        | Investment income (including dividends, intere | st, and            |                     |                   |                  |                    |
|  |          | other similar amounts)                         |                    | 794.                |                   |                  | 794.               |
|  | 4        | Income from investment of tax-exempt bond p    |                    |                     |                   |                  | _                  |
|  |          |  |                    |                     |                   |                  |                    |
|  | 5        | Royalties(i) Real                              | (ii) Personal      |                     |                   |                  |                    |
|  |          | (I) Real                                       | (II) Personal      |                     |                   |                  |                    |
|  | 6 a      | Gross rents 6a                                 |                    |                     |                   |                  |                    |
|  | b        | Less: rental expenses 6b                       |                    |                     |                   |                  |                    |
|  | С        | Rental income or (loss) 6c                     |                    |                     |                   |                  |                    |
|  |          | Not rental income or (loss)                    | <b>•</b>           |                     |                   |                  |                    |
|  |          | Gross amount from sales of (i) Securities      | (ii) Other         |                     |                   |                  |                    |
|  | ı a      | ()   | (ii) Guiloi        |                     |                   |                  |                    |
|  |          | assets other than inventory 7a                 |                    |                     |                   |                  |                    |
|  | b        | Less: cost or other basis                      |                    |                     |                   |                  |                    |
| e l  |          | and sales expenses <b>7b</b>                   |                    |                     |                   |                  |                    |
| l je   | С        | Gain or (loss) 7c                              |                    |                     |                   |                  |                    |
| ě  | d        | Net gain or (loss)                             |                    |                     |                   |                  |                    |
| her Revenue  |          | Gross income from fundraising events (not      |                    |                     |                   |                  |                    |
| ğ  | o u      | including \$ of                                |                    |                     |                   |                  |                    |
| ٥  |          |  |                    |                     |                   |                  |                    |
|  |          | contributions reported on line 1c). See        | 12 400             |                     |                   |                  |                    |
|  |          | Part IV, line 18                               |                    |                     |                   |                  |                    |
|  | b        | Less: direct expenses8b                        | 21,418.            |                     |                   |                  |                    |
|  | С        | Net income or (loss) from fundraising events   |                    | -7,996.             |                   |                  | -7,996.            |
|  |          | Gross income from gaming activities. See       |                    |                     |                   |                  |                    |
|  |          | Part IV, line 19 9a                            |                    |                     |                   |                  |                    |
|  | <b>L</b> |  |                    |                     |                   |                  |                    |
|  |          |  |                    |                     |                   |                  |                    |
|  |          | Net income or (loss) from gaming activities    | <b>P</b>           |                     |                   |                  |                    |
| 1  | 10 a     | Gross sales of inventory, less returns         |                    |                     |                   |                  |                    |
|  |          | and allowances10a                              | 1                  |                     |                   |                  |                    |
|  | b        | Less: cost of goods sold 10b                   |                    |                     |                   |                  |                    |
|  |          | Net income or (loss) from sales of inventory   | <b>•</b>           |                     |                   |                  |                    |
|  |          | The meeting of (1999) from saide of inventory  | Business Code      |                     |                   |                  |                    |
| <u>S</u>   |          |  | Business Code      |                     |                   |                  |                    |
| o e o  | 11 a     |  |                    |                     |                   |                  |                    |
| an   | b        |  |                    |                     |                   |                  |                    |
| E ĕ  | С        |  |                    |                     |                   |                  |                    |
|  |          |  |                    |                     | i                 | I                | i                  |
| ₽  | d        | All other revenue                              |                    |                     |                   |                  |                    |
| Miscellaneous<br>Revenue                               |          |  | <b>&gt;</b>        |                     |                   |                  |                    |

## Form 990 (2021) CROSSROADS PR Part IX Statement of Functional Expenses

| not include amounts reported on lines 6b,  | <b>(A)</b><br>Total expenses | (B)<br>Program service | (C)<br>Management and | <b>(D)</b><br>Fundraising |
|--|------------------------------|------------------------|-----------------------|---------------------------|
| , 8b, 9b, and 10b of Part VIII.  |                              | expenses               | general expenses      | expenses                  |
| Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21   |                              |                        |                       |                           |
| Grants and other assistance to domestic  |                              |                        |                       |                           |
| individuals. See Part IV, line 22  |                              |                        |                       |                           |
| Grants and other assistance to foreign   |                              |                        |                       |                           |
| organizations, foreign governments, and foreign  |                              |                        |                       |                           |
| individuals. See Part IV, lines 15 and 16  |                              |                        |                       |                           |
| Benefits paid to or for members  |                              |                        |                       |                           |
| Compensation of current officers, directors,   |                              |                        |                       |                           |
| trustees, and key employees  | 121,685.                     | 73,011.                | 30,421.               | 18,253                    |
| Compensation not included above to disqualified  | •                            | •                      |                       | •                         |
| persons (as defined under section 4958(f)(1)) and  |                              |                        |                       |                           |
| persons described in section 4958(c)(3)(B)   |                              |                        |                       |                           |
| Other salaries and wages   | 267,842.                     | 188,306.               | 29,736.               | 49,800                    |
| Pension plan accruals and contributions (include   |                              |                        |                       |                           |
| section 401(k) and 403(b) employer contributions)  |                              |                        |                       |                           |
| Other employee benefits  |                              |                        |                       |                           |
| Payroll taxes  | 29,312.                      | 20,225.                | 4,397.                | 4,690                     |
| Fees for services (nonemployees):  |                              |                        |                       |                           |
| a Management   |                              |                        |                       |                           |
| Legal  |                              |                        |                       |                           |
| Accounting   | 8,686.                       | 869.                   | 7,817.                |                           |
| d Lobbying   |                              |                        |                       |                           |
| Professional fundraising services. See Part IV, line 17  |                              |                        |                       |                           |
| Investment management fees   |                              |                        |                       |                           |
| Other. (If line 11g amount exceeds 10% of line 25,   |                              | 2 600                  |                       | 2 62                      |
| column (A), amount, list line 11g expenses on Sch 0.)  | 7,377.                       | 3,689.                 |                       | 3,688                     |
| Advertising and promotion  | 5,604.                       | 5,604.                 | 0 201                 | 4 50                      |
| Office expenses  | 23,913.                      | 16,739.                | 2,391.                | 4,783                     |
| Information technology   |                              |                        |                       |                           |
| Royalties  | 01 156                       | C1 00C                 | 20 054                | 0 11                      |
| Occupancy  | 91,156.                      | 61,986.                | 20,054.               | 9,11                      |
| Travel   |                              |                        |                       |                           |
| Payments of travel or entertainment expenses   |                              |                        |                       |                           |
| for any federal, state, or local public officials  | 2,056.                       | 2 056                  |                       |                           |
| Conferences, conventions, and meetings   | 2,050.                       | 2,056.                 |                       |                           |
| Interest   |                              |                        |                       |                           |
| Payments to affiliates   | 1,910.                       | 1,528.                 | 191.                  | 19:                       |
| Depreciation, depletion, and amortization  | 12,904.                      | 10,323.                | 1,290.                | 1,29                      |
| Other expenses. Itemize expenses not covered   | 14,304.                      | 10,343.                | 1,230.                | 1,43.                     |
| above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) |                              |                        |                       |                           |
| MINISTRY EXPENSES  | 41,724.                      | 41,724.                |                       |                           |
| PRINTING AND POSTAGE   | 3,611.                       | 2,167.                 | 722.                  | 72                        |
| MEMBERSHIP FEES  | 2,519.                       | 1,058.                 | 806.                  | 65                        |
| EQUIPMENT MAINTENANCE  | 590.                         | 354.                   | 236.                  |                           |
| All other expenses   |                              |                        |                       |                           |
| Total functional expenses. Add lines 1 through 24e   | 620,889.                     | 429,639.               | 98,061.               | 93,18                     |
| <b>Joint costs</b> . Complete this line only if the organization   | -                            | -                      |                       |                           |
| reported in column (B) joint costs from a combined   |                              |                        |                       |                           |
| educational campaign and fundraising solicitation.   |                              |                        |                       |                           |

|                             |    | Check if Schedule O contains a response or not       | e to anv   | line in this Part X |                          |     |                    |
|-----------------------------|----|--|------------|---------------------|--------------------------|-----|--------------------|
|                             |    |  |            |                     | (A)<br>Beginning of year |     | (B)<br>End of year |
|                             | 1  | Cash - non-interest-bearing                          |            |                     | 75,561.                  | 1   | 154,049.           |
|                             | 2  | Savings and temporary cash investments               |            |                     | 224,727.                 | 2   | 185,873.           |
|                             | 3  | Pledges and grants receivable, net                   |            |                     | ·                        | 3   | •                  |
|                             | 4  | Accounts receivable, net                             |            |                     |                          | 4   |                    |
|                             | 5  | Loans and other receivables from any current or      |            |                     |                          |     |                    |
|                             |    | trustee, key employee, creator or founder, subst     |            | '                   |                          |     |                    |
|                             |    | controlled entity or family member of any of the     |            | 5                   |                          |     |                    |
|                             | 6  | Loans and other receivables from other disquali      | •          |                     |                          |     |                    |
|                             |    | under section 4958(f)(1)), and persons described     |            | 6                   |                          |     |                    |
| s                           | 7  | Notes and loans receivable, net                      |            | 7                   |                          |     |                    |
| Assets                      | 8  | Inventories for sale or use                          |            |                     |                          | 8   |                    |
| As                          | 9  |  |            |                     | 10,033.                  | 9   | 10,433.            |
|                             |    | Land, buildings, and equipment: cost or other        | I I        |                     | ·                        |     | ·                  |
|                             |    | basis. Complete Part VI of Schedule D                | 10a        | 126,044.            |                          |     |                    |
|                             | b  | Less: accumulated depreciation                       |            | 119,353.            | 8,601.                   | 10c | 6,691.             |
|                             | 11 | Investments - publicly traded securities             |            |                     | ·                        | 11  | •                  |
|                             | 12 | Investments - other securities. See Part IV, line    | II.        |                     | 12                       |     |                    |
|                             | 13 | Investments - program-related. See Part IV, line     |            | 13                  |                          |     |                    |
|                             | 14 | Intangible assets                                    |            | 14                  |                          |     |                    |
|                             | 15 | Other assets. See Part IV, line 11                   |            | 15                  |                          |     |                    |
|                             | 16 | Total assets. Add lines 1 through 15 (must equ       |            |                     | 318,922.                 | 16  | 357,046.           |
|                             | 17 | Accounts payable and accrued expenses                | 2,827.     | 17                  | 12,422.                  |     |                    |
|                             | 18 | Grants payable                                       |            |                     | 18                       |     |                    |
|                             | 19 | Deferred revenue                                     |            |                     |                          | 19  |                    |
|                             | 20 | Tax-exempt bond liabilities                          |            |                     |                          | 20  |                    |
|                             | 21 | Escrow or custodial account liability. Complete      |            |                     |                          | 21  |                    |
| s                           | 22 | Loans and other payables to any current or form      | ner office | er, director,       |                          |     |                    |
| Liabilities                 |    | trustee, key employee, creator or founder, subs      | tantial co | ontributor, or 35%  |                          |     |                    |
| abil                        |    | controlled entity or family member of any of the     | se persoi  | ns                  |                          | 22  |                    |
| Ë                           | 23 | Secured mortgages and notes payable to unrela        | ted third  | d parties           |                          | 23  |                    |
|                             | 24 | Unsecured notes and loans payable to unrelated       | d third pa | arties              |                          | 24  |                    |
|                             | 25 | Other liabilities (including federal income tax, pa  | yables to  | o related third     |                          |     |                    |
|                             |    | parties, and other liabilities not included on lines | 17-24).    | Complete Part X     |                          |     |                    |
|                             |    | of Schedule D  |            |                     |                          | 25  |                    |
|                             | 26 | Total liabilities. Add lines 17 through 25           |            |                     | 2,827.                   | 26  | 12,422.            |
|                             |    | Organizations that follow FASB ASC 958, che          | ck here    | <b>▼</b> X          |                          |     |                    |
| Ses                         |    | and complete lines 27, 28, 32, and 33.               |            | <u>_</u>            |                          |     |                    |
| <u>a</u>                    | 27 | Net assets without donor restrictions                |            |                     | 310,523.                 | 27  | 338,552.           |
| Ва                          | 28 | Net assets with donor restrictions                   |            |                     | 5,572.                   | 28  | 6,072.             |
| ဋ                           |    | Organizations that do not follow FASB ASC 9          | 58, chec   | ck here 🕨 🔛         |                          |     |                    |
| Ę                           |    | and complete lines 29 through 33.                    |            | L                   |                          |     |                    |
| S.                          | 29 | Capital stock or trust principal, or current funds   |            |                     |                          | 29  |                    |
| set                         | 30 | Paid-in or capital surplus, or land, building, or ed |            |                     |                          | 30  |                    |
| Net Assets or Fund Balances | 31 | Retained earnings, endowment, accumulated in         |            |                     | 044 00=                  | 31  | 9// 43:            |
| Š                           | 32 | Total net assets or fund balances                    |            |                     | 316,095.                 | 32  | 344,624.           |
|                             | 33 | Total liabilities and net assets/fund balances .     |            |                     | 318,922.                 | 33  | 357,046.           |

Form **990** (2021)

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form 990 (2021)

За

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### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

CROSSROADS PREGNANCY CENTER, INC. Employer identification number 38-2509159

| Pa  | rt I     | Reason for Public C  | Charity Status.         | (All organizations must o                           | complete th                         | nis part.) S                     | ee instructions.                |                            |  |  |  |
|-----|----------|--|-------------------------|---|-------------------------------------|----------------------------------|---------------------------------|----------------------------|--|--|--|
| he. | organ    | ization is not a private found   | ation because it is: (F | For lines 1 through 12, c                           | heck only                           | one box.)                        |                                 |                            |  |  |  |
| 1   |          | A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). |                         |   |                                     |                                  |                                 |                            |  |  |  |
| 2   | $\Box$   | A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E (Form 990).)             |                         |   |                                     |                                  |                                 |                            |  |  |  |
| 3   | 一        | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).  |                         |   |                                     |                                  |                                 |                            |  |  |  |
| 4   | Ħ        | A medical research organiza  |                         |   |                                     |                                  | •                               | the hospital's name.       |  |  |  |
| •   |          | city, and state:   | шиот орогатов иг оог    | ,ja.,,o.,,o.,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,          |                                     | 000110                           |                                 | and neephane manne,        |  |  |  |
| 5   |          | An organization operated for   | or the benefit of a col | lege or university owned                            | or operat                           | ed by a go                       | vernmental unit describe        | ed in                      |  |  |  |
| J   | ш        | section 170(b)(1)(A)(iv). (C   |                         | logo of univoloity owner                            | or operat                           | ou by a go                       | vorminorital armi accomb        | Ju 111                     |  |  |  |
| 6   |          | A federal, state, or local gov   |                         | antal unit described in                             | cootion 17                          | 70/b\/4\/ <b>A</b> \/            | (v)                             |                            |  |  |  |
| 6   | X        |  |                         |   |                                     |                                  |                                 | aublic described in        |  |  |  |
| ′   | _21_     | An organization that normal  |                         | illiai part of its support i                        | on a gove                           | mmeman                           | unit or from the general p      | dublic described in        |  |  |  |
|     |          | section 170(b)(1)(A)(vi). (C   | •                       | (4)(A)(-i) (Commisto Don                            | <b>.</b> 11 \                       |                                  |                                 |                            |  |  |  |
| 8   | H        | A community trust describe   |                         |   |                                     | al tar a sector                  | and the second second           |                            |  |  |  |
| 9   | ш        | An agricultural research org   |                         |   |                                     | -                                | -                               | -                          |  |  |  |
|     |          | or university or a non-land-g  | rant college of agrici  | ulture (see instructions).                          | Enter the                           | name, city                       | , and state of the college      | or                         |  |  |  |
|     |          | university:  |                         |   |                                     |                                  |                                 |                            |  |  |  |
| 10  | Ш        | An organization that normal  | •                       |   |                                     |                                  | •                               | -                          |  |  |  |
|     |          | activities related to its exem   |                         | •   |                                     |                                  | • •                             | -                          |  |  |  |
|     |          | income and unrelated busin   |                         | (less section 511 tax) fro                          | m busines                           | ses acquii                       | red by the organization a       | ıfter June 30, 1975.       |  |  |  |
|     |          | See <b>section 509(a)(2).</b> (Cor   | -                       |   |                                     |                                  |                                 |                            |  |  |  |
| 11  | $\vdash$ | An organization organized a  |                         |   |                                     |                                  |                                 |                            |  |  |  |
| 12  | Ш        | An organization organized a  | and operated exclusi    | vely for the benefit of, to                         | perform t                           | ne functior                      | ns of, or to carry out the      | purposes of one or         |  |  |  |
|     |          | more publicly supported org  | ganizations describe    | d in <b>section 509(a)(1)</b> d                     | r section                           | 509(a)(2).                       | See <b>section 509(a)(3).</b> ( | Check the box on           |  |  |  |
|     | _        | lines 12a through 12d that o   | describes the type of   | f supporting organization                           | n and com                           | plete lines                      | 12e, 12f, and 12g.              |                            |  |  |  |
| а   |          |  | ınization operated, sı  | upervised, or controlled                            | by its supp                         | orted orga                       | anization(s), typically by      | giving                     |  |  |  |
|     |          | the supported organization   | on(s) the power to reg  | gularly appoint or elect a                          | majority o                          | f the direc                      | tors or trustees of the su      | ıpporting                  |  |  |  |
|     |          | organization. You must c   | omplete Part IV, Se     | ections A and B.                                    |                                     |                                  |                                 |                            |  |  |  |
| b   |          | Type II. A supporting orga   | anization supervised    | or controlled in connect                            | tion with its                       | s supporte                       | d organization(s), by hav       | ring                       |  |  |  |
|     |          | control or management of   | f the supporting orga   | anization vested in the sa                          | ame perso                           | ns that co                       | ntrol or manage the supp        | oorted                     |  |  |  |
|     |          | organization(s). You mus   | t complete Part IV,     | Sections A and C.                                   |                                     |                                  |                                 |                            |  |  |  |
| С   |          | Type III functionally inte   | grated. A supporting    | g organization operated                             | in connect                          | ion with, a                      | and functionally integrate      | ed with,                   |  |  |  |
|     |          | its supported organization   | n(s) (see instructions) | ). You must complete l                              | Part IV, Se                         | ctions A,                        | D, and E.                       |                            |  |  |  |
| d   |          | Type III non-functionally  | integrated. A supp      | orting organization oper                            | ated in co                          | nnection w                       | rith its supported organiz      | zation(s)                  |  |  |  |
|     |          | that is not functionally inte  | egrated. The organiz    | ation generally must sat                            | isfy a distr                        | ibution rec                      | uirement and an attentiv        | /eness                     |  |  |  |
|     |          | requirement (see instructi   | ons). You must con      | nplete Part IV, Sections                            | A and D,                            | and Part                         | V.                              |                            |  |  |  |
| е   |          | Check this box if the orga   | nization received a v   | written determination fro                           | m the IRS                           | that it is a                     | Type I, Type II, Type III       |                            |  |  |  |
|     |          | functionally integrated, or  | Type III non-function   | nally integrated supporti                           | ng organiz                          | ation.                           |                                 |                            |  |  |  |
| f   | Ente     | er the number of supported o   |                         |   |                                     |                                  |                                 |                            |  |  |  |
| g   |          | vide the following information   |                         | d organization(s).                                  |                                     |                                  |                                 |                            |  |  |  |
|     | (        | i) Name of supported   | (ii) EIN                | (iii) Type of organization (described on lines 1-10 | (iv) Is the orga<br>in your governi | inization listed<br>ng document? | (v) Amount of monetary          | (vi) Amount of other       |  |  |  |
|     |          | organization   |                         | above (see instructions))                           | Yes                                 | No                               | support (see instructions)      | support (see instructions) |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     | <u></u>                          |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     | <u></u>                          |                                 |                            |  |  |  |
|     |          |  |                         |   |                                     |                                  |                                 |                            |  |  |  |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec   | tion A. Public Support  |  |  |                                       |   |  |                       |  |  |  |
|-------|---|--|--|---------------------------------------|---|--|-----------------------|--|--|--|
| Caler | ndar year (or fiscal year beginning in)   | (a) 2017   | <b>(b)</b> 2018                            | (c) 2019                              | (d) 2020                                    | (e) 2021   | (f) Total             |  |  |  |
|       | Gifts, grants, contributions, and   |  |  |                                       |   |  |                       |  |  |  |
|       | membership fees received. (Do not   |  |  |                                       |   |  |                       |  |  |  |
|       | include any "unusual grants.")  | 495,138.   | 463,818.                                   | 517,795.                              | 690,319.                                    | 452,873.   | 2619943.              |  |  |  |
| 2     | Tax revenues levied for the organ-  |  |  |                                       |   |  |                       |  |  |  |
|       | ization's benefit and either paid to  |  |  |                                       |   |  |                       |  |  |  |
|       | or expended on its behalf   |  |  |                                       |   |  |                       |  |  |  |
|       | The value of services or facilities   |  |  |                                       |   |  |                       |  |  |  |
|       | furnished by a governmental unit to   |  |  |                                       |   |  |                       |  |  |  |
|       | the organization without charge   | 405 400  | 460 010                                    | E48 805                               | 600 010                                     | 450 050  | 0.61.00.10            |  |  |  |
|       | Total. Add lines 1 through 3  | 495,138.   | 463,818.                                   | 517,795.                              | 690,319.                                    | 452,873.   | 2619943.              |  |  |  |
| 5     | The portion of total contributions  |  |  |                                       |   |  |                       |  |  |  |
|       | by each person (other than a  |  |  |                                       |   |  |                       |  |  |  |
|       | governmental unit or publicly   |  |  |                                       |   |  |                       |  |  |  |
|       | supported organization) included  |  |  |                                       |   |  |                       |  |  |  |
|       | on line 1 that exceeds 2% of the  |  |  |                                       |   |  |                       |  |  |  |
|       | amount shown on line 11,  |  |  |                                       |   |  | - 010                 |  |  |  |
|       | column (f)  |  |  |                                       |   |  | 5,312.                |  |  |  |
|       | Public support. Subtract line 5 from line 4.  |  |  |                                       |   |  | 2614631.              |  |  |  |
|       | tion B. Total Support   |  |  |                                       |   |  |                       |  |  |  |
|       | ndar year (or fiscal year beginning in)   | (a) 2017   | (b) 2018                                   | (c) 2019<br>517, 795.                 | (d) 2020                                    | (e) 2021   | (f) Total<br>2619943. |  |  |  |
|       | Amounts from line 4   | 495,138.   | 463,818.                                   | 517,795.                              | 690,319.                                    | 452,873.   | <u>∠019943.</u>       |  |  |  |
| 8     | Gross income from interest,   |  |  |                                       |   |  |                       |  |  |  |
|       | dividends, payments received on   |  |  |                                       |   |  |                       |  |  |  |
|       | securities loans, rents, royalties,   | 20.  | 20.  | 229.                                  | 71.   | 794.   | 1 124                 |  |  |  |
| _     | and income from similar sources   | ∠∪.  | ۷0.  | 229.                                  | / 1 •                                       | 794.   | 1,134.                |  |  |  |
| 9     | Net income from unrelated business  |  |  |                                       |   |  |                       |  |  |  |
|       | activities, whether or not the  |  |  |                                       |   |  |                       |  |  |  |
| 40    | business is regularly carried on  |  |  |                                       |   |  |                       |  |  |  |
| 10    | Other income. Do not include gain   |  |  |                                       |   |  |                       |  |  |  |
|       | or loss from the sale of capital  | 38,134.  | 201 907                                    | 15/ 9/5                               | 172,994.                                    | 217 160  | 785,049.              |  |  |  |
|       | assets (Explain in Part VI.)  | 30,134.  | 201,907.                                   | 134,043.                              | 1/4,334.                                    | 217,109.   | 3406126.              |  |  |  |
|       | Total support. Add lines 7 through 10   | -4- / :  |  |                                       |   | 12   | 3400120.              |  |  |  |
|       | Gross receipts from related activities,   |  |  | iourth or fifth town                  |   |  |                       |  |  |  |
| 13    | First 5 years. If the Form 990 is for th organization, check this box and <b>stop</b>   |  |  | •                                     |   |  | ightharpoonup         |  |  |  |
| Sec   | tion C. Computation of Public   |  |  |                                       |   |  |                       |  |  |  |
|       | Public support percentage for 2021 (li  |  |  | column (f))                           |   | 14   | 76.76 %               |  |  |  |
|       | Public support percentage from 2020   |  |  |                                       |   | 15   | 81.20 %               |  |  |  |
|       | <b>33 1/3% support test - 2021.</b> If the co   |  |  |                                       |   |  |                       |  |  |  |
|       | stop here. The organization qualifies   |  |  |                                       |   |  |                       |  |  |  |
|       |   |  |  |                                       |   |  |                       |  |  |  |
|       | b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization |  |  |                                       |   |  |                       |  |  |  |
|       | 10% -facts-and-circumstances test   |  |  |                                       |   |  |                       |  |  |  |
|       |   | ū  |  |                                       |   |  | •                     |  |  |  |
|       | and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization   |  |  |                                       |   |  |                       |  |  |  |
|       | meets the facts-and-circumstances tes   | meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or |  |                                       |   |  |                       |  |  |  |
| b     |   | -  |  |                                       | -   |  |                       |  |  |  |
| b     |   | - 2020. If the org   | anization did not c                        | heck a box on line                    | 13, 16a, 16b, or 1                          | 7a, and line 15 is   |                       |  |  |  |
| b     | 10% -facts-and-circumstances test   | - <b>2020.</b> If the org  | anization did not c<br>estances test, chec | heck a box on line ck this box and st | e 13, 16a, 16b, or 1<br>op here. Explain in | 7a, and line 15 is a |                       |  |  |  |

Schedule A (Form 990) 2021

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec          | tion A. Public Support   | now, picase comp    | Sicie Fart II.,     |                      |                     |                        |             |
|--------------|--|---------------------|---------------------|----------------------|---------------------|------------------------|-------------|
| Calen        | dar year (or fiscal year beginning in)   | (a) 2017            | <b>(b)</b> 2018     | (c) 2019             | (d) 2020            | (e) 2021               | (f) Total   |
| 1 (          | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")   |                     |                     |                      |                     |                        |             |
| 1<br>1       | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |                     |                     |                      |                     |                        |             |
| ;            | Gross receipts from activities that are not an unrelated trade or business under section 513   |                     |                     |                      |                     |                        |             |
| i            | Tax revenues levied for the organ-<br>ization's benefit and either paid to<br>or expended on its behalf  |                     |                     |                      |                     |                        |             |
| 1            | The value of services or facilities furnished by a governmental unit to the organization without charge  |                     |                     |                      |                     |                        |             |
| 6            | Total. Add lines 1 through 5   |                     |                     |                      |                     |                        |             |
|              | Amounts included on lines 1, 2, and 3 received from disqualified persons   |                     |                     |                      |                     |                        |             |
| f            | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the<br>amount on line 13 for the year  |                     |                     |                      |                     |                        |             |
| C            | Add lines 7a and 7b  |                     |                     |                      |                     |                        |             |
|              | Public support. (Subtract line 7c from line 6.) tion B. Total Support  |                     |                     |                      |                     |                        |             |
| Calen        | dar year (or fiscal year beginning in)   | (a) 2017            | <b>(b)</b> 2018     | (c) 2019             | (d) 2020            | (e) 2021               | (f) Total   |
| 9 /<br>10a ( | Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources                     |                     |                     |                      |                     |                        |             |
| b l          | Unrelated business taxable income<br>(less section 511 taxes) from businesses<br>acquired after June 30, 1975  |                     |                     |                      |                     |                        |             |
| 11  <br>;    | Add lines 10a and 10b  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on                       |                     |                     |                      |                     |                        |             |
| 12           | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  |                     |                     |                      |                     |                        |             |
|              | Total support. (Add lines 9, 10c, 11, and 12.)   |                     |                     |                      |                     | 1                      |             |
|              | First 5 years. If the Form 990 is for th   | e organization's fi | rst, second, third, | fourth, or fifth tax | year as a section   | 501(c)(3) organization | on,         |
|              | check this box and stop here   |                     |                     |                      |                     |                        | <b>&gt;</b> |
|              | tion C. Computation of Public  |                     |                     | . (6)                |                     | T 45                   |             |
|              | Public support percentage for 2021 (li   |                     | •                   | column (t))          |                     | 15                     | <u>%</u>    |
|              | Public support percentage from 2020  |                     |                     |                      |                     | 16                     | %           |
|              | tion D. Computation of Inves   |                     |                     | ino 10! (^)          |                     | 17                     |             |
|              | Investment income percentage for 20  |                     |                     |                      |                     | 17                     | <u>%</u>    |
|              | Investment income percentage from 2  |                     |                     | on line 14 and line  |                     | 18                     | 7 is not    |
|              | 33 1/3% support tests - 2021. If the   |                     |                     |                      |                     | _4:                    | ▶ □         |
| b :          | more than 33 1/3%, check this box an 33 1/3% support tests - 2020. If the  | organization did r  | not check a box or  | line 14 or line 19a  | a, and line 16 is m | ore than 33 1/3%, a    | and         |
|              | line 18 is not more than 33 1/3%, ched   |                     | -                   | •                    |                     | -                      |             |
| 20 1         | Private foundation. If the organization  | a did not check a   | hox on line 14 19   | a or 19h check th    | nis hox and see in  | structions             |             |

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     | Yes | No |
|-----|-----|----|
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| 10a |     |    |
| 10b |     |    |

| Par         | rt IV Supporting Organizations (continued)  |                    |     |    |
|-------------|---|--------------------|-----|----|
|             |   |                    | Yes | No |
| 11          | Has the organization accepted a gift or contribution from any of the following persons?   |                    |     |    |
| а           | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and  |                    |     |    |
|             | 11c below, the governing body of a supported organization?  | 11a                |     |    |
| b           | A family member of a person described on line 11a above?  | 11b                |     |    |
| С           | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide  |                    |     |    |
|             | detail in Part VI.  | 11c                |     |    |
| Sect        | tion B. Type I Supporting Organizations   |                    |     |    |
|             |   |                    | Yes | No |
| 1           | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one   |                    |     |    |
|             | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's office  | ers,               |     |    |
|             | directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support | ted                |     |    |
|             | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the  |                    |     |    |
|             | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.  | 1                  |     |    |
| 2           | Did the organization operate for the benefit of any supported organization other than the supported   |                    |     |    |
|             | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in  |                    |     |    |
|             | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,   |                    |     |    |
|             | supervised, or controlled the supporting organization.  | 2                  |     |    |
| Sect        | tion C. Type II Supporting Organizations  |                    |     |    |
|             |   |                    | Yes | No |
| 1           | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors  |                    |     |    |
|             | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control   |                    |     |    |
|             | or management of the supporting organization was vested in the same persons that controlled or managed  |                    |     |    |
| <del></del> | the supported organization(s).  | 1                  |     |    |
| Seci        | tion D. All Type III Supporting Organizations   |                    |     |    |
|             |   |                    | Yes | No |
| 1           | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the  |                    |     |    |
|             | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax   |                    |     |    |
|             | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the  |                    |     |    |
|             | organization's governing documents in effect on the date of notification, to the extent not previously provided?  | 1                  |     |    |
| 2           | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported  |                    |     |    |
|             | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how  |                    |     |    |
|             | the organization maintained a close and continuous working relationship with the supported organization(s).   | 2                  |     |    |
| 3           | By reason of the relationship described on line 2, above, did the organization's supported organizations have a   |                    |     |    |
|             | significant voice in the organization's investment policies and in directing the use of the organization's  |                    |     |    |
|             | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's  | _                  |     |    |
| S001        | supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations  | 3                  |     |    |
| Seci        |   |                    |     |    |
| 1           | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru   | ctions).           |     |    |
| a           | The organization satisfied the Activities Test. Complete line 2 below.  |                    |     |    |
| b           | The organization is the parent of each of its supported organizations. Complete line 3 below.   |                    |     |    |
| С           | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity   | ' (see instruction | 1 ' | ·  |
| 2           | Activities Test. Answer lines 2a and 2b below.  |                    | Yes | No |
| а           | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of  |                    |     |    |
|             | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify  |                    |     |    |
|             | those supported organizations and explain how these activities directly furthered their exempt purposes,  |                    |     |    |
|             | how the organization was responsive to those supported organizations, and how the organization determined   | 0-                 |     |    |
| 1-          | that these activities constituted substantially all of its activities.  | 2a                 |     |    |
| b           | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,   |                    |     |    |
|             | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in  |                    |     |    |
|             | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in  | Ob                 |     |    |
| 2           | these activities but for the organization's involvement.  Perent of Supported Organizations. Answer lines 2a and 2h helew   | 2b                 |     |    |
| 3           | Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or   |                    |     |    |
| а           | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in <b>Part VI.</b>  | 3a                 |     |    |
| h           | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each   | Ja                 |     |    |
|             | and anguine and the proposition of the policies, programs, and activities of each   |                    |     |    |

3b

of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990) 2021

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions).

Schedule A (Form 990) 2021

h Applied to 2021 distributable amount

4 Distributions for 2021 from Section D,

Part VI. See instructions.

a Applied to underdistributions of prior years **b** Applied to 2021 distributable amount

c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater

than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in

7 Excess distributions carryover to 2022. Add lines 3j

line 7:

and 4c. 8 Breakdown of line 7: a Excess from 2017 **b** Excess from 2018 c Excess from 2019 d Excess from 2020 e Excess from 2021

i Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.

### Schedule A

# Identification of Excess Contributions Included on Part II, Line 5

2021

\*\* Do Not File \*\*

\*\*\* Not Open to Public Inspection \*\*\*

| Contributor's Name                                       | Total<br>Contributions | Excess<br>Contributions |
|--|------------------------|-------------------------|
| DONOR 10   | 73,435.                | 5,312                   |
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|  |                        |                         |
|  |                        |                         |
| otal Excess Contributions to Schedule A, Part II, Line 5 |                        | 5,312                   |

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

CROSSROADS PREGNANCY CENTER, INC.

**Employer identification number** 38-2509159

| Pai | t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line                                |  | or Accounts. Complete if the       |
|-----|---|--|------------------------------------|
|     | , ,   | (a) Donor advised funds                      | (b) Funds and other accounts       |
| 1   | Total number at end of year   |  |                                    |
| 2   | Aggregate value of contributions to (during year)   |  |                                    |
| 3   | Aggregate value of grants from (during year)  |  |                                    |
| 4   | Aggregate value at end of year  |  |                                    |
| 5   | Did the organization inform all donors and donor advisors in wr   | riting that the assets held in donor advise  | ed funds                           |
|     | are the organization's property, subject to the organization's ex   | xclusive legal control?                      | Yes No                             |
| 6   | Did the organization inform all grantees, donors, and donor adv   |  |                                    |
|     | for charitable purposes and not for the benefit of the donor or o   | donor advisor, or for any other purpose o    | conferring                         |
|     |   |  | Yes No                             |
| Pai | t II Conservation Easements. Complete if the orga   | anization answered "Yes" on Form 990, F      | Part IV, line 7.                   |
| 1   | Purpose(s) of conservation easements held by the organization   | n (check all that apply).                    |                                    |
|     | Preservation of land for public use (for example, recreation  | on or education) Preservation of             | a historically important land area |
|     | Protection of natural habitat   | Preservation of                              | a certified historic structure     |
|     | Preservation of open space  |  |                                    |
| 2   | Complete lines 2a through 2d if the organization held a qualifie  | ed conservation contribution in the form of  |                                    |
|     | day of the tax year.  |  | Held at the End of the Tax Year    |
| а   |   |  |                                    |
| b   | ,   |  |                                    |
| С   | Number of conservation easements on a certified historic struc  |  |                                    |
| d   | Number of conservation easements included in (c) acquired aft   |  |                                    |
| _   | listed in the National Register   |  | 2d                                 |
| 3   | Number of conservation easements modified, transferred, release   | ased, extinguished, or terminated by the     | organization during the tax        |
|     | year  | arrant to to rate d 🔊                        |                                    |
| 4   | Number of states where property subject to conservation ease  | ' <del>-</del>                               |                                    |
| 5   | Does the organization have a written policy regarding the perio   |  | Yes No                             |
| 6   | violations, and enforcement of the conservation easements it h<br>Staff and volunteer hours devoted to monitoring, inspecting, ha |  |                                    |
| 6   | Starr and volunteer flours devoted to monitoring, inspecting, na  | andling of violations, and emorcing cons     | ervation easements during the year |
| 7   | Amount of expenses incurred in monitoring, inspecting, handlin  | ng of violations, and enforcing conservat    | ion essements during the year      |
| •   | S   | ing of violations, and emoreing conservat    | ion casements during the year      |
| 8   | Does each conservation easement reported on line 2(d) above   | satisfy the requirements of section 170/h    | n)(4)(B)(i)                        |
| Ū   | and section 170(h)(4)(B)(ii)?   |  |                                    |
| 9   | In Part XIII, describe how the organization reports conservation  |  |                                    |
|     | balance sheet, and include, if applicable, the text of the footno   |  |                                    |
|     | organization's accounting for conservation easements.   | 3  |                                    |
| Pai | t III Organizations Maintaining Collections of A  | Art, Historical Treasures, or Otl            | her Similar Assets.                |
|     | Complete if the organization answered "Yes" on Form 9   | 990, Part IV, line 8.                        |                                    |
| 1a  | If the organization elected, as permitted under FASB ASC 958,   | , not to report in its revenue statement ar  | nd balance sheet works             |
|     | of art, historical treasures, or other similar assets held for public   | c exhibition, education, or research in fu   | rtherance of public                |
|     | service, provide in Part XIII the text of the footnote to its finance   | ial statements that describes these items    | S.                                 |
| b   | If the organization elected, as permitted under FASB ASC 958,   | , to report in its revenue statement and b   | alance sheet works of              |
|     | art, historical treasures, or other similar assets held for public e  | exhibition, education, or research in furth  | erance of public service,          |
|     | provide the following amounts relating to these items:  |  |                                    |
|     | (i) Revenue included on Form 990, Part VIII, line 1   |  | <b>&gt;</b> \$                     |
|     |   |  | <b>L A</b>                         |
| 2   | If the organization received or held works of art, historical treas   | sures, or other similar assets for financial | gain, provide                      |
|     | the following amounts required to be reported under FASB AS   | C 958 relating to these items:               |                                    |
| а   | Revenue included on Form 990, Part VIII, line 1   |  | <b>&gt;</b> \$                     |
| b   | Assets included in Form 990, Part X   |  |                                    |

132051 10-28-21

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021

| Schedule D (Form 990) 2021 CROSSROADS  | PREGNANCY C           | ENTER, II          | NC.                  | 38-2509159 Page                   |
|--|-----------------------|--------------------|----------------------|-----------------------------------|
| Part VII Investments - Other Securities.  Complete if the organization answered "Yes"      | on Form 990 Part IV   | line 11h See Fo    | rm 990 Part X lii    | ne 12                             |
| (a) Description of security or category (including name of security)                       | (b) Book value        |                    |                      | Cost or end-of-year market value  |
|  | (a) Book value        | (6) 11166          | - Trad or Variation. | Cook of one of your marrier value |
| (1) Financial derivatives (2) Closely held equity interests                                |                       |                    |                      |                                   |
| (3) Other  |                       |                    |                      |                                   |
| (A)  |                       |                    |                      |                                   |
| (B)  |                       |                    |                      |                                   |
| (C)  |                       |                    |                      |                                   |
| (D)  |                       |                    |                      |                                   |
| (E)  |                       |                    |                      |                                   |
| (F)  |                       |                    |                      |                                   |
| (G)  |                       |                    |                      |                                   |
| (H)  |                       |                    |                      |                                   |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)                           |                       |                    |                      |                                   |
| Part VIII Investments - Program Related.   |                       |                    |                      |                                   |
| Complete if the organization answered "Yes"  | on Form 990, Part IV, | line 11c. See For  | m 990, Part X, lir   | ne 13.                            |
| (a) Description of investment  | (b) Book value        | (c) Met            | hod of valuation:    | Cost or end-of-year market value  |
| (1)  |                       |                    |                      |                                   |
| (2)  |                       |                    |                      |                                   |
| (3)  |                       |                    |                      |                                   |
| (4)  |                       |                    |                      |                                   |
| (5)  |                       |                    |                      |                                   |
| (6)  |                       |                    |                      |                                   |
| (7)  |                       |                    |                      |                                   |
| (8)  |                       |                    |                      |                                   |
| (9)  |                       |                    |                      |                                   |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)                           |                       |                    |                      |                                   |
| Part IX Other Assets.  |                       | = =                |                      |                                   |
| Complete if the organization answered "Yes"  |                       | line 11d. See Fo   | m 990, Part X, III   |                                   |
|  | Description           |                    |                      | (b) Book value                    |
| <u>(1)</u>   |                       |                    |                      |                                   |
| (2)  |                       |                    |                      |                                   |
| (3)  |                       |                    |                      |                                   |
| (4)  |                       |                    |                      |                                   |
| (5)  |                       |                    |                      |                                   |
| (6)  |                       |                    |                      |                                   |
| (7)  |                       |                    |                      |                                   |
| (8)  |                       |                    |                      |                                   |
| (9)  | - 45)                 |                    |                      | <b>L</b>                          |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X   Other Liabilities. | 9 15.)                |                    | <u></u>              | <b>&gt;</b>                       |
| Complete if the organization answered "Yes"  | on Form 990. Part IV. | line 11e or 11f. S | See Form 990. Pa     | art X. line 25.                   |
| 1. (a) Description of liability  |                       |                    |                      | (b) Book value                    |
| (1) Federal income taxes   |                       |                    |                      | (,                                |
| (2)  |                       |                    |                      |                                   |
| (3)  |                       |                    |                      |                                   |
| (4)  |                       |                    |                      |                                   |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

(5) (6) (7) (8)

|     | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.                   |                         |        |          |
|-----|---|-------------------------|--------|----------|
| 1   | Total revenue, gains, and other support per audited financial statements                      |                         | 1      | 649,418. |
| 2   | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                           |                         |        |          |
| а   | Net unrealized gains (losses) on investments  | 2a                      |        |          |
| b   | Donated services and use of facilities  | 2b                      |        |          |
| С   | Recoveries of prior year grants   | 2c                      |        |          |
| d   | Other (Describe in Part XIII.)  | 2d                      |        |          |
| е   | Add lines 2a through 2d   |                         | 2e     | 0.       |
| 3   | Subtract line <b>2e</b> from line <b>1</b>  |                         | 3      | 649,418. |
| 4   | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                          |                         |        |          |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b                              | 4a                      |        |          |
| b   | Other (Describe in Part XIII.)  | 4b                      |        |          |
| С   | Add lines 4a and 4b   |                         | 4c     | 0.       |
| 5   | Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.) |                         | 5      | 649,418. |
| Pai | t XII Reconciliation of Expenses per Audited Financial Statemer                               | nts With Expenses per F | Return |          |

|   | Complete if the organization answered "Yes" on Form 990, Part IV, line           | 12a. |    |          |
|---|--|------|----|----------|
| 1 | Total expenses and losses per audited financial statements                       |      | 1  | 620,889. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |      |    |          |
| а | Donated services and use of facilities   | 2a   |    |          |
| b | Prior year adjustments   | 2b   |    |          |
| С | Other losses   | 2c   |    |          |
| d | Other (Describe in Part XIII.)   | 2d   |    |          |
| е | Add lines 2a through 2d  |      | 2e | 0.       |
| 3 | Subtract line 2e from line 1   |      | 3  | 620,889. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |      |    |          |
| а | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a   |    |          |
| b | Other (Describe in Part XIII.)   | 4b   |    |          |
| С | Add lines 4a and 4b  |      | 4c | 0.       |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) |      | 5  | 620,889. |

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

### PART X, LINE 2:

INCOME TAX UNCERTAINTIES ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE THE ORGANIZATION TO EVALUATE TAX POSITIONS TAKEN BY THE ORGANIZATION AND RECOGNIZE A TAX LIABILITY IF THE ORGANIZATION HAS TAKEN AN UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE IRS OR OTHER APPLICABLE TAXING AUTHORITIES. MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE ORGANIZATION AND HAS CONCLUDED THAT AS OF DECEMBER 31, 2021, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE FINANCIAL STATEMENTS. ORGANIZATION IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS;

THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS HOWEVER IN PROGRESS

| Schedule D | (Form 990) 2021                       | CROSSROADS         | PREGNANCY | CENTER, | INC. | 38-2509159 | Page 5 |
|------------|---------------------------------------|--------------------|-----------|---------|------|------------|--------|
| Part XIII  | (Form 990) 2021<br>Supplemental Infor | mation (continued) |           | •       |      |            | .,     |
|            |                                       | (continued)        |           |         |      |            |        |
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## SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

CROSSROADS PREGNANCY CENTER INC. 38-2509159

|   | ADD INLUMINOT CHAIL                      |  |                   |                                   | 30 2303  |   |
|---|--|--|-------------------|-----------------------------------|--|---|
| Part I Fundraising Activities. required to complete this part   | Complete if the organization answe       | red "Y   | es" or            | n Form 990, Part IV, I            | ine 17. Form 990-EZ  | filers are not                                    |
| 1 Indicate whether the organization rais                        |  | a activ  | ities (           | Check all that apply              |  |   |
| a Mail solicitations  |  |  |                   | overnment grants                  |  |   |
|   |  |  |                   | nment grants                      |  |   |
|   |  |  | -                 | -                                 |  |   |
| c Phone solicitations   | g Special                                | tunara   | using             | events                            |  |   |
| d In-person solicitations                                       |  | , ,  |                   |                                   |  |   |
| 2 a Did the organization have a written of                      |  |  |                   |                                   |  | □   |
| key employees listed in Form 990, P                             |  |  |                   |                                   | Yes  |   |
| <b>b</b> If "Yes," list the 10 highest paid indiv               |  | ant to   | agreei            | ments under which th              | ne fundraiser is to be   | )   |
| compensated at least \$5,000 by the                             | organization.                            |  |                   |                                   |  |   |
| (i) Name and address of individual or entity (fundraiser)       | (ii) Activity                            | (iii)<br>fundr<br>have con<br>or con<br>contribu | ustody<br>trol of | (iv) Gross receipts from activity | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|   |  | Yes  | No                |                                   |  |   |
|   |  |  |                   |                                   |  |   |
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|   | <u> </u>                                 |  |                   |                                   |  |   |
| otal  |  |  | <u> </u>          |                                   |  |   |
| <b>3</b> List all states in which the organizatio or licensing. | n is registered or licensed to solicit o | ontrib   | utions            | or has been notified              | it is exempt from re   | gistration  |
|   |  |  |                   |                                   |  |   |
|   |  |  |                   |                                   |  |   |
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132081 10-21-21

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Schedule G (Form 990) 2021

|   |      |   | ADS PREGNANC                 |   |                         | 2509159 Page 2              |  |  |
|---|------|---|------------------------------|---|-------------------------|-----------------------------|--|--|
| Pa  | rt I | - In the second |                              |   |                         |                             |  |  |
|   |      | of fundraising event contributions and gro  |                              |   |                         | ts greater than \$5,000.    |  |  |
|   |      |   | (a) Event #1                 | <b>(b)</b> Event #2                           | (c) Other events        | (d) Total events            |  |  |
|   |      |   |                              | HERO FOR                                      |                         | (add col. (a) through       |  |  |
|   |      |   |                              | LIFE  | 1                       | col. <b>(c)</b> )           |  |  |
| Φ   |      |   | (event type)                 | (event type)                                  | (total number)          |                             |  |  |
| venu  | 4    | Cross resolints   | 125,352.                     | 81,29   | 5. 10,522.              | 217,169.                    |  |  |
| Part Direct Expenses Revenue Direct Expenses Revenue Part 10a   | •    | Gross receipts  | 123,332.                     | 01,25   | 10,322.                 | 217,103.                    |  |  |
|   | 2    | Less: Contributions   | 111,930.                     | 81,29   | 5. 10,522.              | 203,747.                    |  |  |
|   | _    | Less. Contributions   | 111/3300                     | 01/23   | 20/3221                 | 203//1/0                    |  |  |
|   | 3    | Gross income (line 1 minus line 2)  | 13,422.                      |   |                         | 13,422.                     |  |  |
|   |      |   |                              |   |                         |                             |  |  |
| Par Buses Bevenue Pirect Expenses Bevenue Par Bevenue Par Bevenue Par Bevenue Par Bevenue Par Barbara | 4    | Cash prizes   |                              |   |                         |                             |  |  |
|   | -    | 1   |                              |   |                         |                             |  |  |
|   | 5    | Noncash prizes  |                              |   |                         |                             |  |  |
| Direct Expenses   |      |   |                              |   |                         |                             |  |  |
|   | 6    | Rent/facility costs   |                              | 5,07  | 1.                      | 5,071.                      |  |  |
|   |      |   |                              |   |                         |                             |  |  |
| ct  | 7    | Food and beverages  | 2,040.                       |   |                         | 2,040.                      |  |  |
| Direc   |      |   |                              |   |                         |                             |  |  |
|   | 8    | Entertainment   | 2,500.<br>6,395.             |   |                         | 2,500.                      |  |  |
|   | 9    | Other direct expenses   | 6,395.                       | 3,62  | 8. 1,784.               | 11,807.                     |  |  |
|   | 10   | Direct expense summary. Add lines 4 through   |                              |   | <b>&gt;</b>             | 21,418.                     |  |  |
|   |      | Net income summary. Subtract line 10 from li  |                              |   | <b>)</b>                | -7,996.                     |  |  |
| Pa  | rt I |   | answered "Yes" on Form       | 990, Part IV, line 19                         | , or reported more than |                             |  |  |
|   |      | \$15,000 on Form 990-EZ, line 6a.   | Т                            | T   |                         | 1                           |  |  |
| <u>e</u>  |      |   | (a) Bingo                    | (b) Pull tabs/instar<br>bingo/progressive bir |                         |                             |  |  |
| Par Buses Bevenue Pirect Expenses Bevenue Par Bevenue Par Bevenue Par Bevenue Par Bevenue Par Barbara |      |   |                              | billigo/progressive bil                       | nigo                    | coi. (a) trirough coi. (c)) |  |  |
| Rev   |      |   |                              |   |                         |                             |  |  |
| Par d a b Q a d a b Q a d a d a d a d a d a d a d a d a d a   | _1_  | Gross revenue   |                              |   |                         |                             |  |  |
|   | _    | Cook prizes   |                              |   |                         |                             |  |  |
| ses   | 2    | Cash prizes   |                              |   |                         |                             |  |  |
| ens   | 2    | Noncash prizes  |                              |   |                         |                             |  |  |
| Exp   | 3    | Noncash prizes  |                              |   |                         |                             |  |  |
| ect   | 4    | Rent/facility costs   |                              |   |                         |                             |  |  |
| Ξ   | •    | Tions racinty code  |                              |   |                         |                             |  |  |
|   | 5    | Other direct expenses   |                              |   |                         |                             |  |  |
|   |      | ,   | Yes %                        | Yes   | % Yes %                 |                             |  |  |
|   | 6    | Volunteer labor   | No No                        | No No   | No No                   |                             |  |  |
|   |      |   |                              |   |                         |                             |  |  |
|   | 7    | Direct expense summary. Add lines 2 through   | 5 in column (d)              |   | <b>&gt;</b>             |                             |  |  |
|   |      |   |                              |   | 2,040.  2,500.  28.     |                             |  |  |
|   | 8    | Net gaming income summary. Subtract line 7  | from line 1, column (d)      |   | <b>)</b>                |                             |  |  |
|   |      |   |                              |   |                         |                             |  |  |
| Par Buses Bevenue Pirect Expenses Bevenue Par Bevenue Par Bevenue Par Bevenue Par Bevenue Par Barbara | Ent  | ter the state(s) in which the organization condu  | cts gaming activities: _     |   |                         |                             |  |  |
| а   | ls t | he organization licensed to conduct gaming ac   | ctivities in each of these s | states?                                       |                         | Yes No                      |  |  |
| Par d a P Pirect Expenses Revenue Par Direct Expenses Revenue Par Direct Expenses Par | If " | No," explain:   |                              |   |                         |                             |  |  |
|   | _    |   |                              |   |                         |                             |  |  |
|   |      |   |                              |   |                         |                             |  |  |
|   |      |   |                              |   |                         |                             |  |  |
| b   | If " | Yes," explain:  |                              |   |                         |                             |  |  |

Schedule G (Form 990) 2021

132082 10-21-21

| Sch | edule G (Form 990) 2021 CROSSROADS PREGNANCY CENTER, INC. 38-  | <u> 2509159</u>    | Page <b>3</b> |  |  |  |  |  |  |  |
|-----|--|--------------------|---------------|--|--|--|--|--|--|--|
| 11  | Does the organization conduct gaming activities with nonmembers?   | Yes                | ☐ No          |  |  |  |  |  |  |  |
|     | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed      |                    |               |  |  |  |  |  |  |  |
|     | to administer charitable gaming?   | Yes                | No            |  |  |  |  |  |  |  |
| 13  | Indicate the percentage of gaming activity conducted in:   |                    |               |  |  |  |  |  |  |  |
|     | The organization's facility  | 13a                | %             |  |  |  |  |  |  |  |
|     | An outside facility  | 13b                | %             |  |  |  |  |  |  |  |
|     | Enter the name and address of the person who prepares the organization's gaming/special events books and records:          |                    |               |  |  |  |  |  |  |  |
| 14  | The the flame and address of the person who prepares the organization's gaming special events books and records.           |                    |               |  |  |  |  |  |  |  |
|     | Name   |                    |               |  |  |  |  |  |  |  |
|     | Address  |                    |               |  |  |  |  |  |  |  |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue?               | Yes                | ☐ No          |  |  |  |  |  |  |  |
| b   | olf "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount                             |                    |               |  |  |  |  |  |  |  |
|     | of gaming revenue retained by the third party  \$\bigs\sum_{   |                    |               |  |  |  |  |  |  |  |
| С   | If "Yes," enter name and address of the third party:   |                    |               |  |  |  |  |  |  |  |
| Ū   | Too, onto hand address of the time party.  |                    |               |  |  |  |  |  |  |  |
|     | Name   |                    |               |  |  |  |  |  |  |  |
|     | Address  |                    |               |  |  |  |  |  |  |  |
| 16  | Gaming manager information:  |                    |               |  |  |  |  |  |  |  |
|     | Name ▶   |                    |               |  |  |  |  |  |  |  |
|     |  |                    |               |  |  |  |  |  |  |  |
|     | Gaming manager compensation > \$   |                    |               |  |  |  |  |  |  |  |
|     |  |                    |               |  |  |  |  |  |  |  |
|     | Description of services provided   |                    |               |  |  |  |  |  |  |  |
|     |  |                    |               |  |  |  |  |  |  |  |
|     |  |                    |               |  |  |  |  |  |  |  |
|     |  |                    |               |  |  |  |  |  |  |  |
|     | Director/officer Employee Independent contractor   |                    |               |  |  |  |  |  |  |  |
|     |  |                    |               |  |  |  |  |  |  |  |
| 17  | Mandatory distributions:   |                    |               |  |  |  |  |  |  |  |
|     | Is the organization required under state law to make charitable distributions from the gaming proceeds to                  |                    |               |  |  |  |  |  |  |  |
| _   | retain the state gaming license?   | Yes                | ☐ No          |  |  |  |  |  |  |  |
| h   | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the |                    |               |  |  |  |  |  |  |  |
| ~   | organization's own exempt activities during the tax year > \$  |                    |               |  |  |  |  |  |  |  |
| Pa  | rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa        | art III lines 0    | 9h 10h        |  |  |  |  |  |  |  |
|     | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.                           | ir iii, iii ic3 5, | 35, 105,      |  |  |  |  |  |  |  |
|     | 100, 100, 10, and 170, as applicable. Also provide any additional information. Gee instructions.                           |                    |               |  |  |  |  |  |  |  |
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|     |  |                    |               |  |  |  |  |  |  |  |

| Schedule G | i (Form 990)                     | CROSSROADS         | PREGNANCY | CENTER, | INC. | 38-2509159 | Page 4 |
|------------|----------------------------------|--------------------|-----------|---------|------|------------|--------|
| Part IV    | (Form 990)<br>Supplemental Infor | mation (continued) |           |         |      |            | .,     |
|            |                                  | (continuca)        |           |         |      |            |        |
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|            |                                  |                    |           |         |      |            |        |

### **SCHEDULE L**

Department of the Treasury

Internal Revenue Service

(Form 990)

Part I

### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

Name of the organization

|   | Complete if the o                             | rganizatior | n answ  | vered "Yes" on F                                    | orm 9  | 90, Pa           | rt IV, I | ine 25a or 25b                         | o, or | Form 990-EZ, Pa       | art V, li | ne 40                   | b.             |                  |         |             |
|---|---|-------------|---------|---|--------|------------------|----------|--|-------|-----------------------|-----------|-------------------------|----------------|------------------|---------|-------------|
| 1 , , , ,                                       |   |             | (b) F   | Relationship betv                                   | veen c | disqual          | ified    | ,                                      | , ,   |                       |           |                         |                | (d)              | Corre   | cted?       |
| (a) Nam   | ne of disqualified p                          | erson       |         | person and or                                       | ganiza | ation            |          | (0                                     | c) De | escription of tran    | sactio    | n                       |                | Ye               | es      | No          |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
| section   | he amount of tax in 4958 he amount of tax, in |             |         |   |        |                  |          | ······································ |       | the year under        |           | <b>▶</b> \$ <b>▶</b> \$ |                | •                | •       |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
| Part II   | Loans to and                                  | l/or Fron   | n Inte  | erested Pers  | ons.   |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   | Complete if the o                             |             |         |   |        |                  | Part \   | /, line 38a or F                       | orm   | n 990, Part IV, line  | e 26; c   | or if the               | e orgar        | nizatio          | n       |             |
| (0)   | reported an amou                              |             |         | (c) Purpose   |        | an to or         | 10       | e) Original                            | 14    | f) Balance due        | (~)       | . In                    | <b>(h)</b> App | oroved           | (i) \// | ritten      |
| (a) Name of interested person with organization |   |             | of loan | from the organization?                              |        | principal amount |          | (I) balance due                        |       | (g) In default?       |           | his board or            |                | agreement?       |         |             |
|   | •   |             |         |   |        |                  | •        |  |       |                       | Vaa       | Na                      |                |                  |         |             |
|   |   |             |         |   | То     | From             |          |  |       |                       | Yes       | No                      | Yes            | No               | Yes     | No          |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         | <del></del> |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         | _           |
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|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
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|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         | L           |
| Total   |   |             |         |   |        |                  |          | > \$                                   |       |                       |           |                         |                |                  |         |             |
| Part III  | Grants or As                                  | sistance    | Ben     | efiting Intere                                      | estec  | d Per            | sons     | -                                      |       |                       |           |                         |                |                  |         |             |
|   | Complete if the o                             | rganizatior | n answ  | vered "Yes" on F                                    | orm 9  | 90, Pa           | rt IV, I | ine 27.                                |       |                       |           |                         |                |                  |         |             |
| (a) Na  | me of interested p                            | erson       | (       | (b) Relationship<br>interested pers<br>the organiza | on an  |                  | (        | c) Amount of assistance                |       | (d) Type<br>assistand |           |                         |                | Purpo<br>assista |         |             |
|   |   |             | $\perp$ |   |        |                  |          |  |       |                       |           | $\perp$                 |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           | $\perp$                 |                |                  |         |             |
|   |   |             | $\perp$ |   |        |                  |          |  |       |                       |           | $\perp$                 |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |
|   |   |             |         |   |        |                  |          |  |       |                       |           |                         |                |                  |         |             |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

| Part IV | Business | Transactions | Involving | Interested | Persons. |
|---------|----------|--------------|-----------|------------|----------|

| (a) Name of interested person        | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |  |
|--------------------------------------|---|---------------------------|--------------------------------|---|----|--|
|                                      |   |                           |                                | Yes                                     | No |  |
| ALAN VANSLOTEN                       | BOARD MEMBER  | 20,800.                   | WIFE IS EMP                    |   | Х  |  |
| TIM STICKEL                          | EXECUTIVE DIRECTOR  | 34,049.                   | WIFE IS EMP                    |   | Х  |  |
|                                      |   |                           |                                |   |    |  |
|                                      |   |                           |                                |   |    |  |
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| Part V Supplemental Information.     |   |                           | •                              | •                                       |    |  |
| Provide additional information for r | esponses to questions on Schedule L (see in                     | structions).              |                                |   |    |  |
|                                      |   |                           |                                |   |    |  |
| SCH L, PART IV, BUSINESS             | TRANSACTIONS INVOLVING  | G INTERESTE               | ED PERSONS:                    |   |    |  |
| / A \ NAME OF DEDCOM. ALAM           | VANCE OFFI  |                           |                                |   |    |  |
| (A) NAME OF PERSON: ALAN             | VANSLOTEN   |                           |                                |   |    |  |
| (D) DESCRIPTION OF TRANS             | ACTION: WIFE IS EMPLOY  | ee                        |                                |   |    |  |
| (B) BESCHILLION OF THEMS             | Merion: Will ip Emiloi.   |                           |                                |   |    |  |
|                                      |   |                           |                                |   |    |  |
|                                      |   |                           |                                |   |    |  |
| (A) NAME OF PERSON: TIM              | STICKEL   |                           |                                |   |    |  |
| <b></b>                              |   |                           |                                |   |    |  |
| (D) DESCRIPTION OF TRANS             | ACTION: WIFE IS EMPLOY  | EE                        |                                |   |    |  |
|                                      |   |                           |                                |   |    |  |
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|                                      |   |                           |                                |   |    |  |

### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

CROSSROADS PREGNANCY CENTER, INC.

Employer identification number 38-2509159

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: LIFE FOR THEIR UNBORN CHILD. THE ORGANIZATION IS ALSO COMMITTED TO ENCOURAGING GODLY SEXUAL ATTITUDES AND PRACTICES IN THE COMMUNITY. IN 2016, THE ORGANIZATION ALSO BEGAN OFFERING STI/STD TESTING AND TREATMENT. DESCRIPTION OF ORGANIZATION MISSION: PART III, LINE 1, OFFERING STI/STD TESTING AND TREATMENT. FORM 990, PART VI, SECTION B, LINE 11B: THE ORGANIZATION'S TREASURER REVIEWS THE FORM 990 IN DETAIL, COMPARING TO SOURCE DOCUMENTATION AND REVIEWING THE ANSWERS TO EACH QUESTION. THE EXECUTIVE DIRECTOR ALSO REVIEWS THE FORM 990. FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD MUST COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY WHICH IS REVIEWED BY THE EXECUTIVE DIRECTOR AND BOARD PRESIDENT. FORM 990, PART VI, SECTION B, LINE 15: THE BOARD OF DIRECTORS NOMINATED A COMMITTEE TO PERFORM A DETAILED ANALYSIS OF COMPARABLE SALARIES. BASED ON THOSE COMPS AND ON THE PERFORMANCE OUTCOMES, THE COMMITTEE DETERMINED AN APPROPRIATE BENCHMARK AND MADE A SALARY RECOMENDATION.

AVAILABLE UPON REQUEST

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

FORM 990, PART VI, SECTION C, LINE 19:

Schedule O (Form 990) 2021